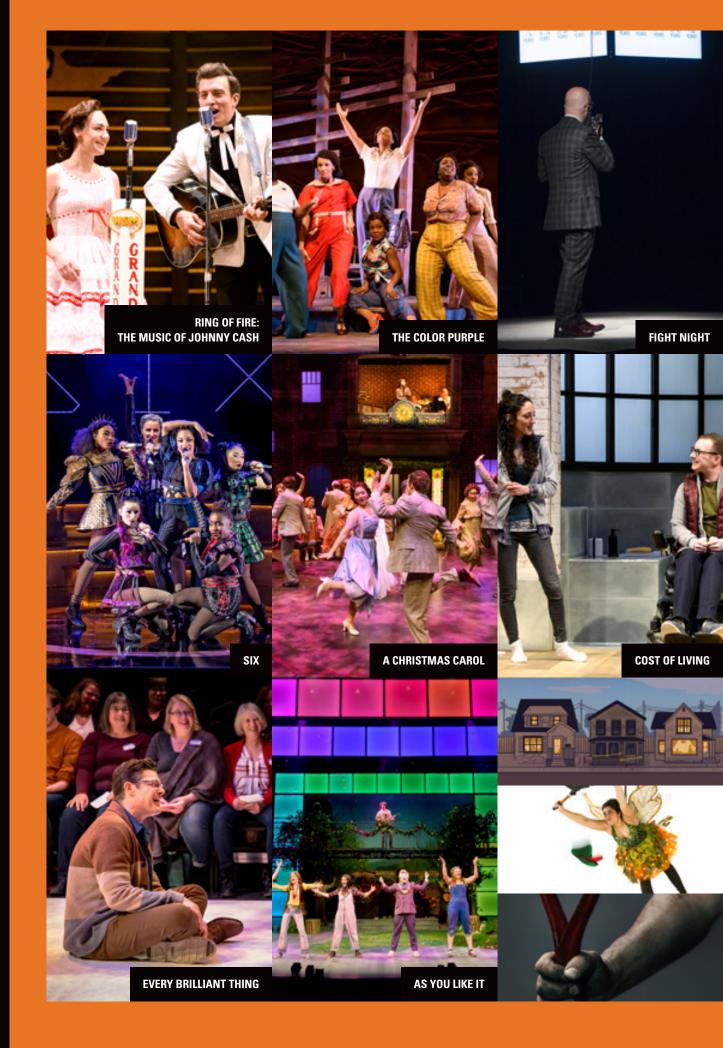


ANNUAL REPORT 2019/20 SEASON



THE YEAR IN REVIEW • ARTISTIC DIRECTOR DARYL CLORAN The 2019/20 Season was an incredible artistic success until it came to an abrupt halt. The season started with a beautiful production of

incredible artistic success until it came to an abrupt halt. The season started with a beautiful production of *The Color Purple* (which won five Sterling Awards), followed by the Canadian premiere of the thrilling new musical *Six* – yet another opportunity for Edmonton audiences to see an incredible new musical before it hit Broadway. For the first time in 20 years, the Citadel brought Edmonton a brand new production of *A Christmas Carol*, which was a huge hit with audiences. The season also included the hilarious, Beatles-infused *As You Like It*, John Ullyatt's inspiring solo performance in *Every Brilliant Thing*, and a touching production of *Cost of Living*. Unfortunately, our world premiere of *The Garneau Block* only made it to dress rehearsal and then our theatres were closed due to the pandemic. Both *The Garneau Block* and our production of *Peter Pan Goes Wrong* have both been postponed until we're able to welcome audiences back to our theatre again. Instead, the spring was filled with many online initiatives, including our popular Stuck in the House Series which featured the work of 80 Edmonton artists. We continue to seek out every opportunity we can to support our artists and connect with our audience while we negotiate the realities and restrictions Covid-19 has brought.

THE YEAR IN REVIEW • EXECUTIVE DIRECTOR CHANTELL GHOSH The 2019/20 Season

will be forever marked in our hearts and minds as the "Season Interrupted". After the initial shock of shutdown left us reeling in its wake, the team at the Citadel realized that in such an uncertain time, our only course of action would be to lean into our mandate and our Strategic Plan principles – which rang as true during a pandemic as any other time. Notwithstanding all of the challenges and stressors, our teams found new ways to connect with each other and our audiences, to continue to create work and bring it to our community safely, to offer educational programming and outdoor concerts, online master classes and summer camps. Our administrative teams made sure we took advantage of every government program sponsorship opportunity, and managed our team and resources with care and compassion – ensuring our ability to weather the financial storm while finding ways to reach out to our partners and patrons. We used the hiatus in regular programming as an opportunity to accelerate our Inclusion, Diversity, Equity, and Access work. The unions representing our artists and team have worked alongside us to explore options to ensure survival of the arts. We took each step forward knowing that at any time we might have to take a step back, change direction, pivot, or pause.

Although it is natural to think of what we have lost throughout this time, we must also think of what we have gained; a firm resolve to create art in whatever the circumstances, a new appreciation of being able to come together to witness the stories of the stage, and the determination that, with the support of our community, we can make it through this. Our funders, sponsors, our patrons, our donors, our team – have all answered our earnest call for support – and for that we are both grateful and inspired.

THE YEAR IN REVIEW • **BOARD CHAIR WENDY DUPREE** The 2019/20 Season felt like a perfect fit for our community. From attracting new patrons from around Alberta to our first summer show, *Ring of Fire*, to the powerful story and voices of *The Color Purple*, the dazzle of *Six* and the thought-provoking *Cost of Living*, there was something for everyone. By the time we were enjoying *As You Like It*, the season felt unstoppable, and then it did. I can't say enough about the work that has been done by the Citadel's leadership and staff since March to keep the theatre in the minds and hearts of our patrons during Covid-19. Equally impressive has been the focus on the well-being and livelihoods of the Citadel's staff, and on the current and future financial viability of the theatre. While there is still uncertainty, a path to recovery has been created and is being deliberately and carefully

travelled, all the while with a spotlight on the art and our community. Thank you team.



WE WISH TO ACKNOWLEDGE that the land on which we gather is Treaty No. 6 territory and a traditional meeting ground and home of the First Nations, including both the treaty signatories – Cree, Saulteaux, Nakota Sioux, Stony and Cree-Iroquois – as well as other Indigenous peoples, such as the Blackfoot and Métis, who occupied this land. We extend our appreciation for the opportunity to live, create, and perform on this territory.

Nikistêyhtamâkânân oma askîwihtâwin ita kâ mâwasakôyâhk Nikotwâsik Kâ akihtêk omâmawôpayônôwâw Nistam Îyinôwak, nânapo ôkih tipahamawâkan tahkikwanênkêwak-Nêhîyawak, Nahkawînôwak, Opwâsîmowak, Asinî Pwâtak êkwah Nêhîyaw Paskosikanak-êkwah kotakak Îyinôwak, tâpiskôc Kaskitêwayasitak êkwah Âpihtwâyak, kâkîh kikîwîhkêcik otah. Nitâniskê nanâskôtênân tawâw ôtah êh ayâyâhk tita wîci pimâtisîhtamâhk, tita osîhcikêyâhk êkwah tita nôkohtihiwêyâhk otah askîwihtâwinihk.

THE ACADEMY

FOOTE THEATRE SCHOOL

Foote Theatre School classes were enjoyed by more than a thousand children and adults throughout the year in person and online! We provided classes in acting, musical theatre, improvisation, and more for students of all ages and experience levels. I Can Pretend!, our program for children with autism, continues to grow each term. The big news this year was how well our team did when we had to switch to online classes after the shutdown for the pandemic in March. We did an entire spring term online to much success and presented a series of sold-out workshops in May and more online classes in June. We look forward to the time when all classes can be in person again, but we are proud of the way we adapted.

YOUNG COMPANIES

This season we welcomed 38 artists in our four companies who spent a year training with and being mentored by a team of industry professionals. Because of the shutdown in March, we quickly had to switch to online training and rehearsals. Our team adapted quite well and we were able to finish out the season virtually. The Young Playwriting Company had some of their readings presented through the NextFest theatre festival online and all of them had Zoom readings with professional actors as well. The Young Acting and Musical Companies rehearsed and recorded their performances (*The Wonderful World of Dissocia* and *Assassins*) and presented them to invited viewers online.

Many of our students were accepted into prestigious post-secondary theatre training programs including the National Theatre School, Sheridan College, Ryerson University, MacEwan University, and the BFA Acting program at the University of Alberta.

EDUCATION AND OUTREACH

Students Club had another successful season up until the shutdown of our building. We hosted numerous Student Matinees throughout the fall and early new year. We continued with our educational programs: Inquiring Minds, #WritesofPassage (in collaboration with Workshop West Playwrights Theatre), and Community Service Learning (CSL) through the Education Department at the University of Alberta. We hosted quite a few workshops, both in schools and at the Citadel, for groups from across the province and from BC as well!

THE HOUSE SERIES

Citadel Theatre's 2019/20 Season saw the reimagining of our multidisciplinary series from Beyond The Stage to the House Series. Our new House Series is inspired by the intimate and interactive nature of house concerts. A chance for us to invite patrons into our "living room" to experience great concerts, cabarets, and comedy in a casual, up-close-and-personal setting. The series features performances by incredible local, national, and international artists. It's an eclectic and engaging mix of live experiences including great music, compelling stories, and big laughs. In 2019/20 we welcomed Yukon folk artists *Diyet & The Love Soldiers*, Citadel favourites John Ullyatt and Patricia Zentilli (and a fabulous jazz quartet) for *What the World Needs Now - A Celebration of the Music of Burt Bacharach*, Edmonton's hilarious all-female sketch comedy troupe *Girl Brain*, and the travel/adventure themed musical cabaret of *Café Wanderlust!*. Covid-19 shifted our plans to host *Audrey Ochoa* (one of Edmonton's most prolific trombone players) and *The Filharmonic* (LA-based a cappella group of five Filipino-American artists); both of these projects have been postponed to a future season.

NEW PLAY DEVELOPMENT

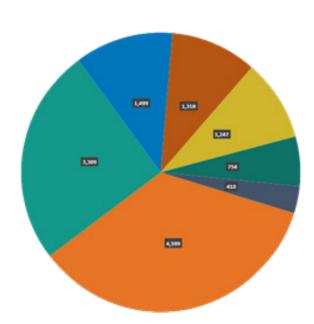
It was a busy season for New Play Development at the Citadel! Thanks to funding from the prestigious National Creation Fund, we continued the development of the musical *Prison Dancer* by Romeo Candido and Carmen Leilani de Jesus. Through this phase, the writers worked with noted musical theatre dramaturge, Rick Boynton (Creative Producer of the Chicago Shakespeare Theater) to continue the development of the story and songs.

The annual Playwrights Lab concluded with a week-long workshop in July 2019. This week was the culmination of a year of work by playwrights Reneltta Arluk, Beth Graham, Darrin Hagen and Kenneth T. Williams.

We workshoped our commission of *Jane Eyre* by Erin Shields, our commission of *The Garneau Block* by Belinda Cornish, and *The Takeoff* by Collin Doyle. Work continued on our commission of *Break Horizons* by Kim Senklip Harvey (in partnership with the Arts Club, Vancouver), as well as our commission of *Almost a Full Moon* with music and lyrics by Hawksley Workman and book by Charlotte Corbeil-Coleman. *Almost a Full Moon* has been invited for development at Sheridan College's acclaimed Canadian Music Theatre Project, which has developed many incredible new musicals, most notably, *Come From Away*.

We premiered our brand-new adaptation of *A Christmas Carol* by Edmonton's David van Belle. Our premiere production of *The Garneau Block* made it to its beautiful dress rehearsal, but the production was paused because of the pandemic. The set still stands in the Maclab theatre waiting for us to return.

The pandemic also scuttled our plans for our first ever Collider Festival of New Work. We had an exciting week-long festival of new work planned to take place in April 2020 which had to be cancelled, including readings of *Break Horizons, Jane Eyre, Prison Dancer, Almost a Full Moon, Paris, SK* by Ken Williams and an adaptation of Chekhov's *Three Sisters* by Holly Lewis. Collider has been rescheduled for spring of 2021.

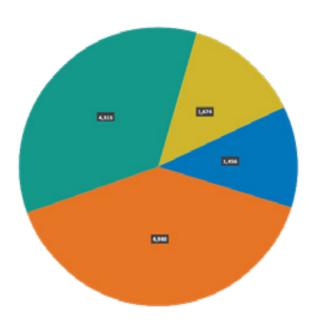


REVENUE

Numbers in \$,000

- Ticket Sales \$4,599
- Government & Foundation \$3,309
- Amortization of Deferred Contributions \$1,499
- Donations & Sponsorships \$1,318
- Merchandise, Investment and Sundry Income \$1,247
- Rental & Facility \$754
- Theatre School Fees \$410

	2019/20		2018/19		2017/18	
Ticket Sales	4,599	36%	4,958	36%	5,561	41%
Government & Foundation	3,309	25%	3,058	23%	2,734	20%
Amortization of Deferred Contributions	1,499	11%	1,508	11%	1,374	10%
Donations & Sponsorships	1,318	10%	1,699	13%	1,616	12%
Merchandise, Investment and Sundry Income	1,247	9%	831	6%	519	4%
Rental & Facility	754	6%	1,100	8%	1,190	9%
Theatre School Fees	410	3%	381	3%	414	3%
	13,136	100%	13,535	100%	13,408	100%



EXPENSES

Numbers in \$,000

- General Operations \$4,940
- Theatre Productions \$4,315
- Depreciation \$1,674
- Facility \$1,456

	2019/20		2018/19		2017/18	
General Operations	4,940	40%	5,923	43%	5,695	42%
Theatre Productions	4,315	35%	4,411	32%	4,619	34%
Depreciation	1,674	13%	1,664	13%	1,619	12%
Facility	1,456	12%	1,708	12%	1,607	12%
	12,384	100%	13,707	100%	13,540	100%

FUND DEVELOPMENT

The Fund Development department is grateful for the generosity and loyalty of our donors and corporate partners. With their support, we celebrated several significant initiatives. Thanks to a donation from the Shoctor Family and other community donors, we completed the Hearing Loop campaign and installation will happen over the first quarter of next year. Additionally, thanks to a partnership with our friends from Chandos Construction, we were able to update the accessibility challenges of the backstage of the Shoctor Theatre by renovating the washroom and a dressing room to be fully accessible to people who use wheelchairs. With the onset of the extended intermission caused by Covid-19, we are so grateful for all the patrons who donated tickets to ensure the company's long-term health. Despite having to cancel our major fundraiser of the year and move our casino into next year, the Fund Development department is looking forward to another year of connecting with our community to create and sustain beautiful partnerships with our donors and sponsors.

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